

To: Jonah Anthony[Jonah.Anthony@ofgem.gov.uk]; Marisa Downham[Marisa.Downham@ofgem.gov.uk]; Matthew Harnack[Matthew.Harnack@ofgem.gov.uk]; Keith Avis[Keith.Avis@ofgem.gov.uk]
Cc: Jane Nyamador[Jane.Nyamador@ofgem.gov.uk]
From: Andrew Amato
Sent: 2011-07-21T06:23:35Z
Importance: Normal
Subject: RE: NI RHI - Resourcing
Received: 2011-07-21T06:23:36Z

Thanks Jonah

All, As discussed with Jonah yesterday am concerned about the reliance on Sophie in a lot of this as we'll be in UAT for RHI stage 2 (periodic & payments) and looking at GB 2012 in this time as well. Am concerned about the potential risk to Stage 2. However, we must have some consistency from the main scheme involved, so things get tricky!

I will have the new operational C who should be able to pick up a lot of the Stage 2 testing work and hence help all this along, but am still struggling to fill the band B role to support her.

From: Jonah Anthony
Sent: 20 July 2011 21:59
To: Marisa Downham; Matthew Harnack; Keith Avis; Andrew Amato
Cc: Jane Nyamador
Subject: RE: NI RHI - Resourcing

Matthew/Keith

This is an updated paper, based on a chat with Matthew and Andrew on Wednesday evening. It further reduces the Band D post, removes Sophie's and Dai's time, This gets us down to £52k.

I might need to rework the Development phase with Peter first thing on Friday,

See you on Friday

Jonah

From: Jonah Anthony
Sent: Wed 20/07/2011 17:17
To: Marisa Downham; Matthew Harnack
Cc: Keith Avis; Jane Nyamador
Subject: RE: NI RHI - Resourcing

Matthew,

Paper on the resourcing options. NB they still do not include Legal resourcing

1. We start off with an ideal team, costing £195k.
2. We then stripped this down, reducing the resource allocations – but also cutting out development work which was taking place alongside the feasibility work, consultancy and project management. Costs £66k
3. This indicates what we would hope to ramp up to in order to undertake the development phase from 1 December.

Happy to discuss

Jonah Anthony

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From: Marisa Downham
Sent: 20 July 2011 16:58
To: Matthew Harnack
Cc: Jonah Anthony; Keith Avis; Jane Nyamador
Subject: NI RHI

Received from OFGEM on 22.05.2017
Annotated by RHI Inquiry

Matthew,

Please see attached the draft proposal so far. We'd be grateful for your steer/comments as to whether we're on the right track. Please note that further appendices are to be added including the development team resourcing options which Jonah will send you separately. We've also made a best estimate for operational costs using indicative percentages from the GB RHI scheme. Also note that feasibility study and development costs don't yet include Legal input as we're awaiting figures from Ruth Lancaster.

Many thanks,

Marisa

Marisa Downham

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