

To: Luis Castro[Luis.Castro@ofgem.gov.uk]; Matthew Harnack[Matthew.Harnack@ofgem.gov.uk]; Mary Smith[Mary.Smith@ofgem.gov.uk]; Ashley Malster[Ashley.Malster@ofgem.gov.uk]; Jacqueline Balian[Jacqueline.Balian@ofgem.gov.uk]; Charles Hargreaves[Charles.Hargreaves@ofgem.gov.uk]
Cc: Sajith Sasikumar[Sajith.Sasikumar@ofgem.gov.uk]
From: Peter Rice
Sent: 2012-12-20T13:14:15Z
Importance: Normal
Subject: FW: IT Programme Dashboard Report - 09/02/12
Received: 2012-12-20T13:14:16Z

You will all be aware of at least some of my concerns about IT spend (and I know at least some of you share a great many of them). It occurs to me that with this new weekly report it might be a good idea for you all to meet regularly (possibly bi-weekly) to go through what IT are telling you and to discuss what it means for E-Serve as a whole.

This is something that you need to want to do for yourselves but I do think it could be a useful forum for discussing IT wide issues (you could even invite Richard when something specific arises that is obviously of concern that he could help you with). Sajith or I would also be happy to attend when invited if there is something we could add our views to usefully.

P

From: Peter Rice

Sent: 20 December 2012 13:06

To: Elizabeth Agbovi; Richard Kayan

Cc: Adam Tackley; Adrian Atley; Adrian Falconer; Andrew Amato; Andy Luckhurst; Ashley Malster; Barbara Appleby; Bryony Sheldon; Charles Hargreaves; Cheryl Fox; Chris Mack; David Fletcher; Dorothy Oti-Amankwah; Elizabeth Richmond; Gregor Stenhouse; Iain Mclaughlin; Jacqueline Balian; Jamie Phillips; Jane Moorhouse; Johan Brand; Keith Avis; Keith Duncan; Kumar Ramakrishnan; Laura Missingham; Lindsay Goater; Luis Castro; Luke Hargreaves; Mary Smith; Matthew Harnack; Milton James; Olivia Cooper; Peter Rice; Phil Austin; Philip Cooper; Reny Oommen; Richard Bellingham; Richard Kayan; Rita Chohan; Robert Hull; Rowan MacAuslan; Sajith Sasikumar; Sam Goodall; Selma Ismael; Silvester Aina; Stuart Cook; Tim Shand; Vikas Tandon

Subject: RE: IT Programme Dashboard Report - 09/02/12

Elizabeth/Richard

Firstly can I say thanks again for sending these reports out and for taking on board my previous comments. May I state for all recipients my concerns that I am not seeing any comments from other users and this makes me worry that the report is not being used and thought about as it should be (but maybe I am wrong!)

I attended a meeting this morning with Andy and some people from E-Serve to discuss NIRHI. At that meeting I was made aware for the first time of the consensus of opinion that the budget was going to be breached. I didn't think to take a copy of the report with my (but I will try to remember in future.

Having now looked back at the report I have a new additional comment (sorry I keep doing this):

I am wondering whether the 8th column (comparison of forecast total to requested budget) is really relevant because:

- It doesn't actually relate to the Budget Status (the next column)
- I am not sure it is relevant. In a very extreme example, IT could have asked for £10m but only got £100k and changed to spend £1m. The column would show a massive underspend but actually have a 90% overspend to agreed budget.

Can I suggest you change the column to do the calculation you use to produce the budget status in the following column; I think it is a lot more helpful.

Can I please encourage all recipients of this message to provide some feedback to Elizabeth and Richard about whether my comments and suggestion are sound and helpful.

Thanks and, if I don't see you before, Merry Christmas

P

From: Elizabeth Agbovi

Sent: 14 December 2012 17:01

To: IT Weekly Report Group

Cc: Andy Luckhurst; Adam Tackley; Reny Oommen; Olivia Cooper; Rowan MacAuslan; Phil Austin

Subject: IT Programme Dashboard Report - 09/02/12

Hi All,

See below link to IT Dashboard Report and IT weekly Extract Wk end: **09/12/12**

http://sharepoint/Ops/IT/IT_Lib/Strategy_and_Management/Project_Management/IT%20PORTFOLIO%20DASHBOARD%20REPORTING/IT%20Programme%20Portfolio%20DashBoard-091212.xlsx

IT PORTFOLIO DASHBOARD REPORT - 09/12/12

| | Overall Status (Red; Amber; Green) | Overall Project % Complete | Requested Budget | Signed-Off Total Budget | Expenditure to Date | Forecast Total Expenditure Outturn | Forecast Total Expenditure vs Requested Budget Variance | Budget Status (Red; Amber; Green) | Agreed Completion Date | Latest Forecast Delivery Date |
|-------------------------------|------------------------------------|----------------------------|------------------|-------------------------|---------------------|------------------------------------|---|-----------------------------------|------------------------|-------------------------------|
| ECO Phase 1 | | 26% | £807,102 | £206,725 | £206,462 | £807,102 | £0 | | 28/02/2013 | 28/02/13 |
| ECO Phase 2 | | 0% | £807,655 | £0 | £0 | £807,655 | £0 | | 29/05/2013 | 29/05/13 |
| FIT 2B | | 98% | £246,797 | £246,797 | £191,887 | £229,937 | £16,860 | | 01/12/2012 | 01/12/12 |
| FIT2B split release (January) | | 0% | £8,000 | £8,000 | £0 | £8,000 | £0 | | 17/01/2013 | 17/01/13 |
| FIT 2C Re-architecture | | 0% | £48,230 | £48,230 | £0 | £48,230 | £0 | | 01/04/2013 | 01/04/13 |
| NI RHI | | 70% | £237,491 | £190,000 | £142,482 | £190,000 | £47,491 | | 31/01/2013 | 31/01/13 |
| RHI Phase 2 - R2 | | 5% | £54,546 | £54,546 | £33,106 | £51,380 | £3,166 | | N/A | 31/03/13 |
| RHI Phase 3 | | 5% | £92,091 | £0 | £13,160 | £69,241 | £22,850 | | 31/07/2013 | 31/07/13 |
| RHI Process Improvements | | 0% | £1,102 | N/A | £0 | £1,102 | £0 | | N/A | N/A |
| RO Amendments 2013 | | 26% | £647,295 | £0 | £172,147 | £546,977 | £100,318 | | 29/03/2013 | 29/03/13 |

Guidance Notes

| | |
|------------------------------------|--|
| Overall Status (Red; Amber; Green) | The overall status flag is set according to the 'worst case' from the budget, deadline, scope, and quality statuses. |
| Overall Project % Complete | This is the Project Managers estimate of the total % of the project that has been completed to date. |
| Requested Budget | This is the total budget requested by the Project Manager according to the latest annual estimates. |

Received from Ofgem on 18/10/2017

Approved by RHI Integrity

Also Below:

IT Weekly Status Project Report

http://sharepoint/Ops/IT/IT_Lib/Strategy_and_Management/Project_Management/Timesheet%20Extracts/2012/091212_Project_Weekly_Snapshot.xlsx

Projects Actual V Estimate Spreadsheet Report

- FIT Phase 2B

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/FIT%20Comp%20Review%20Phase%202B/Resource_and_Costing/Actual%20V%20Estimate%20Tracking/FIT2B%20-%20Actuals%20v%20Estimates.xlsx

- ECO Implementation

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/ECO/Project%20Management/Resource%20and%20Costing/ECO%20Implementation%20-%20Actuals%20v%20Estimates%20091212.xlsx

- NI RHI

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/NI%20RHI/Resource%20and%20Costing/NI%20RHI_Actuals_v_Estimates.xlsx

- RO Amendments 2013

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/RO%20Amendments%202013/Resource%20and%20Costing/Actuals%20v%20Estimates%20tracking/Actuals%20v%20Estimates_RO%202013_02Nov.xlsx

Project Plans

- ECO

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/ECO/Project%20Management/Plans/2012-11-09%20%20ECO%20%20Implementation%20plan%201.0.mpp

- RO

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/RO%20Amendments%202013/Project_Management/Plans/RO_Amendments%202013_18Sept2012_v1.5.mpp

- NI RHI

http://sharepoint/Ops/IT/IT_Lib/Apps/MS_Server/NI%20RHI/Project%20Management/Plans/RHI%20NI%20DRAFT%20plan.mpp

Kind Regards,

Elizabeth