

**From:** [Stewart, Chris \(DFE\)](#)  
**To:** [Clydesdale, Alison](#)  
**Cc:** [McIlwrath, Linda](#)  
**Subject:** FW: RHI Risk template  
**Date:** 23 June 2016 12:06:47  
**Attachments:** [image001.gif](#)

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Alison

To see.

C

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**From:** McCormick, Andrew (DFE)  
**Sent:** 23 June 2016 11:17  
**To:** Stewart, Chris (DFE)  
**Cc:** McIlwrath, Linda; McEvoy, Colette  
**Subject:** RE: RHI Risk template

Yes, of course. Will need to discuss at the Steering Group.

Many thanks.

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**From:** Stewart, Chris (DFE)  
**Sent:** 23 June 2016 11:15  
**To:** McCormick, Andrew (DFE)  
**Cc:** McIlwrath, Linda  
**Subject:** FW: RHI Risk template

Andrew

Are you content that I ask to be included in communication on this matter?

C

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**From:** Clydesdale, Alison  
**Sent:** 23 June 2016 11:02  
**To:** Marten, Lucy  
**Cc:** Stewart, Chris (DFE)  
**Subject:** FW: RHI Risk template

Lucy

Thanks - I've added in some further comments for you to discuss with Brendan later.

While this is a great start by Brendan I remain concerned about a number of things :

1. The language – it assumes cost controls will be implemented – it's important that Brendan remembers that we need to consult and we must do so with an open mind – there is a risk that this risk register shows that we have made our minds up.
2. The timing and resources – we can't meet some of the timescales that Brendan/ the gp

wants – for a number of reasons time taken for approvals / procurement processes etc and we only have you, Seamus and Adele. This will need discussed at the meeting on Monday. The dates that are in will be hard to meet – and I don't want to be constantly saying we've missed dates so we will need perhaps need a more realistic timeline established.

3. The risk of legal challenge has not been included – I have added it in a number of times.
4. The procurement of the independent review is for Michael Woods
5. I'm not content to have sole responsibility for the EU issues – so I have added in Stephen Moore – but it may need to be the Gd 5 for that section
6. It may be that Chris prefers to be the risk owner – bit concerned that Brendan hasn't been copying him into any of these documents – so I have copied him in now to see if he has any thoughts.
7. Bit concerned that the group / chair of the group seems to not have any risks .
8. Will this document be published / made available to the audit committee and how often will updates be sought ?

Hope this helps.

Alison

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**From:** Marten, Lucy  
**Sent:** 23 June 2016 09:15  
**To:** Clydesdale, Alison  
**Subject:** FW: RHI Risk template

Alison

Again, please see attached my suggested tracked changes/comments. I've asked Stephen Moore for his thoughts on R8 in relation to State Aid – Controls in Place and my suggested amendment to the Actions Planned section.

Lucy

**Lucy Marten**

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**Please consider the environment - do you really need to print this e-mail?**

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**From:** McCann, Brendan

**Sent:** 22 June 2016 11:01

**To:** Clydesdale, Alison; Marten, Lucy; Woods, Michael (DETI)

**Subject:** RHI Risk template

All,

Please see attached a first draft of the Risk Register for the RHI Project. Can you please consider and add any additional material requested and return to me by close of play tomorrow so that I can issue to Steering Group members on Friday before lunch.

Thanks in anticipation.

Brendan