

**From:** [McCann, Brendan](#)  
**To:** [McCormick, Andrew \(DFE\)](#)  
**Cc:** [Clydesdale, Alison](#); [McIlwrath, Linda](#); [Stewart, Chris \(DFE\)](#); [Cousins, Heather](#); [McMurray, Stephen](#); [McEvoy, Colette](#); [McStravick, Conor \(DFE\)](#)  
**Subject:** RE: Draft report on non-domestic RHI  
**Date:** 21 June 2016 09:56:02  
**Attachments:** [image001.gif](#)

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Andrew,

No problem. Can someone please send me the Internal Audit report with the proposed management responses.

Thanks

Brendan

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**From:** McCormick, Andrew (DFE)  
**Sent:** 20 June 2016 17:57  
**To:** McCann, Brendan  
**Cc:** Clydesdale, Alison; McIlwrath, Linda; Stewart, Chris (DFE); Cousins, Heather; McMurray, Stephen; McEvoy, Colette  
**Subject:** RE: Draft report on non-domestic RHI

Please see below. As Chris and Alison are saying, there are recommendations here that are for the wider Department and I would be very grateful if you could look at these in Heather's absence, and help finalise a management response. Happy to discuss.

Many thanks.

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**From:** Stewart, Chris (DFE)  
**Sent:** 20 June 2016 16:27  
**To:** McCormick, Andrew (DFE)  
**Cc:** Clydesdale, Alison; McIlwrath, Linda  
**Subject:** FW: Draft report on non-domestic RHI

Andrew

To see. I am content with the report, and agree that all of the recommendations ought to be accepted. Having read the report, I think Michael's suggestion that the response ought to be agreed by you as Accounting Officer is correct for two reasons: the magnitude and seriousness of the issues raised; and the fact that most of the recommendations need to be implemented across the Department and not merely within Energy Division or in relation to the RHI programme. In that regard I think some of the suggested responses need to be changed, as the lead on implementation may rest more appropriately with Finance or Corporate planning colleagues.

C

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**From:** Clydesdale, Alison  
**Sent:** 17 June 2016 18:16  
**To:** Stewart, Chris (DFE)  
**Cc:** Marten, Lucy; Wightman, Stuart

**Subject:** FW: Draft report on non-domestic RHI

Chris

Attached draft management response to the non domestic RHI audit report for your consideration.

You will see that Michael Woods has advised that it should be cleared by the Accounting Officer – this is quite unusual – I thought management responses could be cleared at HOD level. His initial advice was that clearance by you was required.

In any case I have agreed to all of the recommendations and apportioned them between myself and Lucy. Many of the recommendations are for others parts of DfE or for the future – e.g. set up a project management office – so I have simply said that the recommendation will be brought to the RHI steering group.

Also included some other brief drafting comments/ suggestions.

Apologies for the delay in getting it to you.

Alison

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**From:** Woods, Michael (DETI)  
**Sent:** 17 June 2016 12:18  
**To:** Clydesdale, Alison  
**Cc:** Wightman, Stuart; Stewart, Chris (DFE); Bagdonaite, Dovile; Murray, Debbie; McCann, Brendan  
**Subject:** Draft report on non-domestic RHI

Alison

Just a quick reminder that management response on Draft Internal Audit report on Non-domestic RHI is due for Close of play today. Given the nature of the recommendations and the issues in the report i would advise clearing the response with the Accounting Officer before it comes to me. Response is also due on the matters arising from the audit of Domestic RHI.

## Michael Woods

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